



# Fiscal Year 2017 Fourth Quarter and Full Year Results

Earnings Call Presentation - June 12, 2017



Mario Giannini Chief Executive Officer



**Erik Hirsch**Vice Chairman



Hartley Rogers
Chairman



Randy Stilman
Chief Financial Officer



**Demetrius Sidberry**Head of Investor Relations





- Successfully completed our initial public offering in March 2017, raising \$218.5 million in gross proceeds, including the exercise of the underwriters' over-allotment option
- Total asset footprint (assets under management/advisement) reached a record amount of \$342 billion, growing 35% over the prior fiscal year
- Assets under management and fee-earning assets under management were \$42 billion and \$27 billion, respectively, as of March 31, 2017, up 11% and 12%, respectively, compared to March 31, 2016.

Financial Results

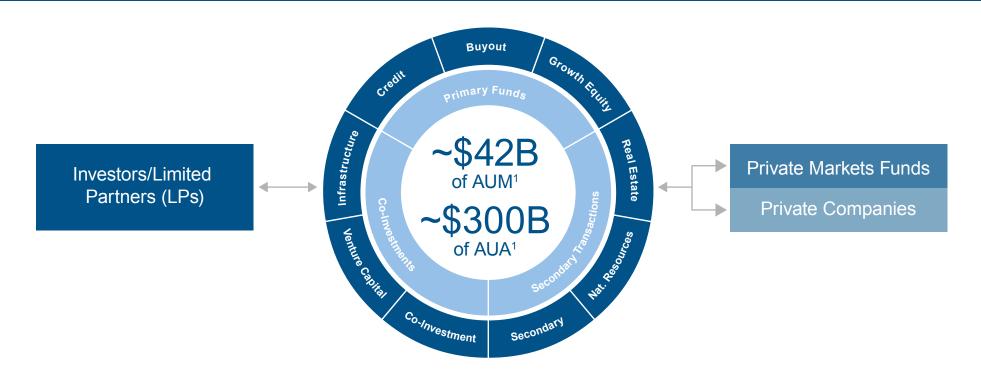
USD in millions	Q4 FY17	vs. Q4 FY16	FY17	vs. FY16
Management and advisory fees	\$46.4	18%	\$172.7	10%
GAAP net income	\$0.6	N/A	\$0.6	N/A
GAAP EPS	\$0.03	N/A	\$0.03	N/A
Non-GAAP EPS <sup>1</sup>	\$0.25	N/A	\$0.91	N/A
Fee Related Earnings <sup>1</sup>	\$18.7	5%	\$72.3	3%
Adjusted EBITDA <sup>1</sup>	\$20.9	2%	\$83.0	22%



 Declared a quarterly dividend of \$0.175 per share of Class A common stock to record holders at the close of business on June 26, 2017

<sup>&</sup>lt;sup>1</sup> Non-GAAP earnings per share, Fee Related Earnings and Adjusted EBITDA are non-GAAP financial measures. For the reconciliations of our non-GAAP financial measures to the most directly comparable GAAP financial measures, see page 25 of the appendix.

# Leading, Global Private Markets Solutions Provider



- Founded in 1991, we are one of the largest allocators of capital to private markets worldwide with over \$340B of AUM / AUA
  - ~290 professionals dedicated to the private markets (substantially all are stockholders)
  - 12 offices in key markets globally
  - ~350 sophisticated clients globally (in 35 countries)
  - Significant proprietary databases and suite of analytical tools
  - \$49B of discretionary commitments since 2000

We operate at the epicenter of a large, fast-growing and highly desirable asset class, helping a wide array of investors around the world navigate, access and succeed in the private markets

# Our value proposition

# **Customized Separate Accounts**

Tailored solutions through managed investment accounts

**41%** of Revenue<sup>1</sup>

# **Specialized Funds**

Primaries, secondaries, direct/co-investments, fundof-funds and white-label products

43% of Revenue<sup>1</sup>

# **Distribution Management**

Active portfolio management of private markets distribution

**2%** of Revenue<sup>1</sup>

# **Advisory Services**

Partnering with large institutions with in-house resources to assist across the complex landscape

**14%** of Revenue<sup>1</sup>

# Reporting, Monitoring, Data and Analytics

Customized, technologydriven reporting, monitoring & analytics services

<sup>&</sup>lt;sup>1</sup> Based on FY 2017 revenue



# Our global client base includes institutional investors of all sizes and with different needs...

### Sample clients include...

# Public Pensions

Some of the largest pension funds in the U.S. and globally

# Sovereign Wealth Funds

Some of the world's largest SWFs

# **Endowment Funds**

Wide range of colleges, universities and foundations

# Taft Hartley

A leading provider to U.S. labor union pension plans

# Financial Institutions

Banks, insurance companies and other financial firms that are global in nature

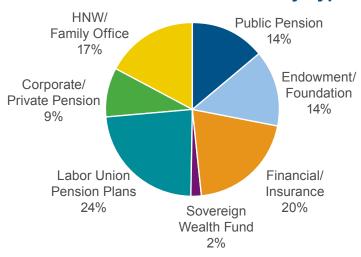
# Corporate Pension Funds

Recognizable brands across a variety of industries

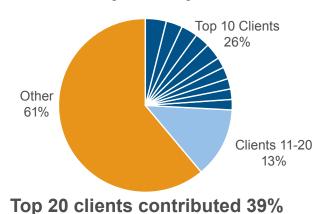


# Diversified revenue stream with no single client representing more than 5% of management and advisory fee revenues

### **FY17 Clients and Investors by Type**



# **FY17 Management and Advisory Fees by Client**



to FY17 net revenue

### **Sticky Client Base**

- ~12 year average term for specialized products
- Seven year average age of separate account client relationship
- No customized separate account clients lost in the last four fiscal years
- 80% re-up rate for clients whose first investment period has expired
- Over 60% of new customized separate account management fees over the last three fiscal years have come from our existing client base

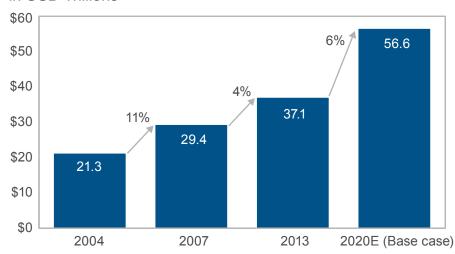
### **Multiple Layers of Diversification**

- Over 40% of our clients have multiple products and/or services with us
- 95% of our top 20 clients have multiple products and/or services with us



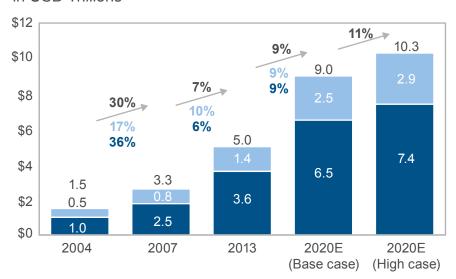
### **Global Pension Fund Assets**

in USD Trillions



# **Private Equity and Real Assets**

in USD Trillions



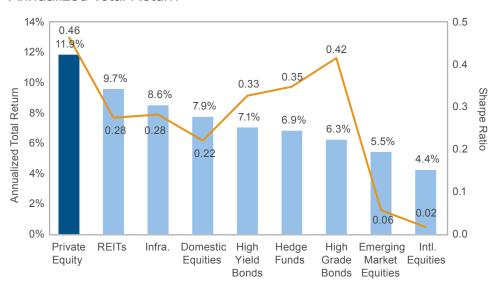
Source: PWC "Alternative Asset Management 2020"

# **Total Assets and Liability Gaps in U.S. Pensions** in USD Trillions



# 20-Year Asset Class Risk-Adjusted Performance

**Annualized Total Return** 



# Selecting Managers Has Become More Challenging

# 20 years ago, the private markets industry was small and concentrated...

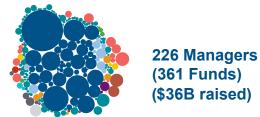
### Managers in existence in 1995

North America - Real Assets

North America - Mezzanine

ROW - Buyout

North America - Special Situations



# North America - Buyout Western Europe - Buyout North America - Distressed Debt North America - Real Estate North America - Venture Capital North America - Venture Capital

North America - Growth Western Europe - Real Assets

Western Europe - Real Estate

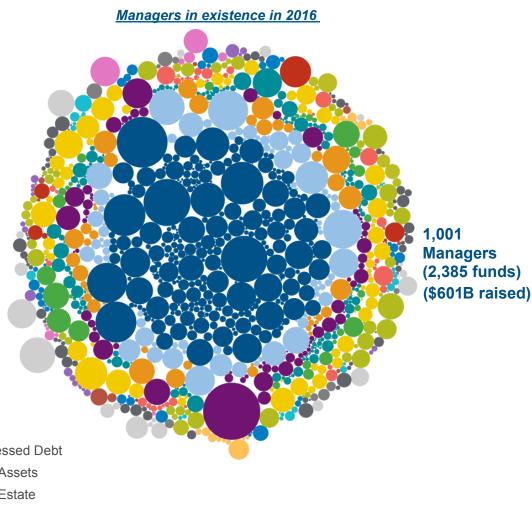
■ FoF

Multi-Manager CI

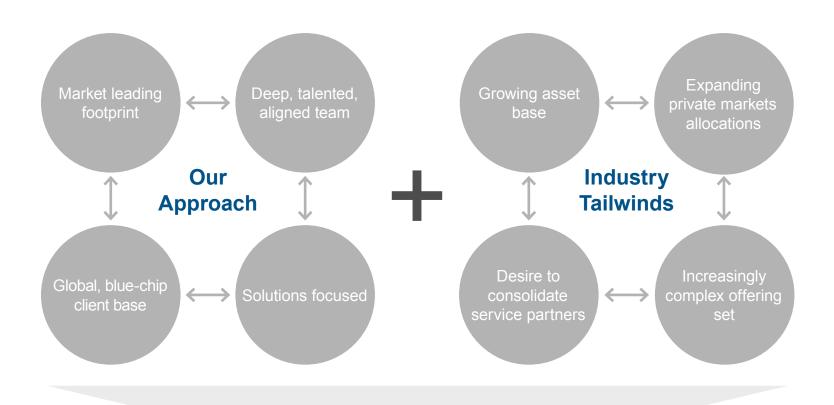
Secondary FoF



# ...today it is not.







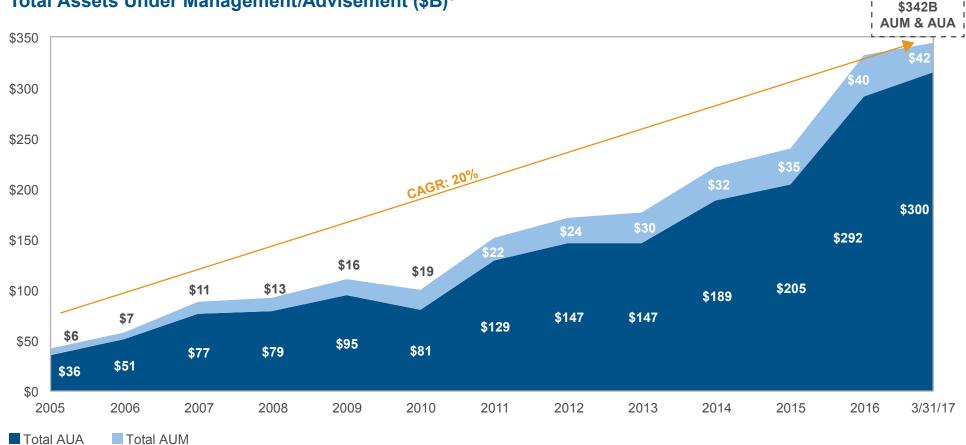




**Key Business Highlights** 

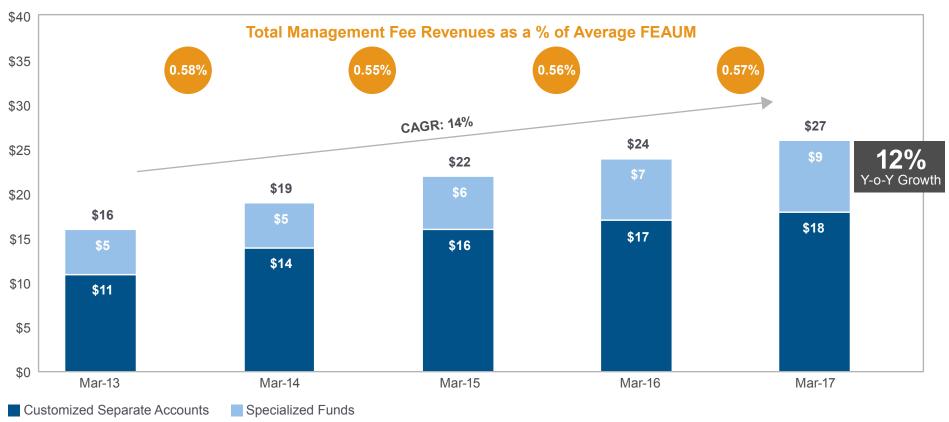
# Asset footprint expansion 2 Investible opportunities remain robust 3 Exposure across the private markets 4 Data matters

# Total Assets Under Management/Advisement (\$B)<sup>1</sup>



<sup>&</sup>lt;sup>1</sup> Data as of calendar year end 12/31 unless noted otherwise. Numbers may not tie due to rounding

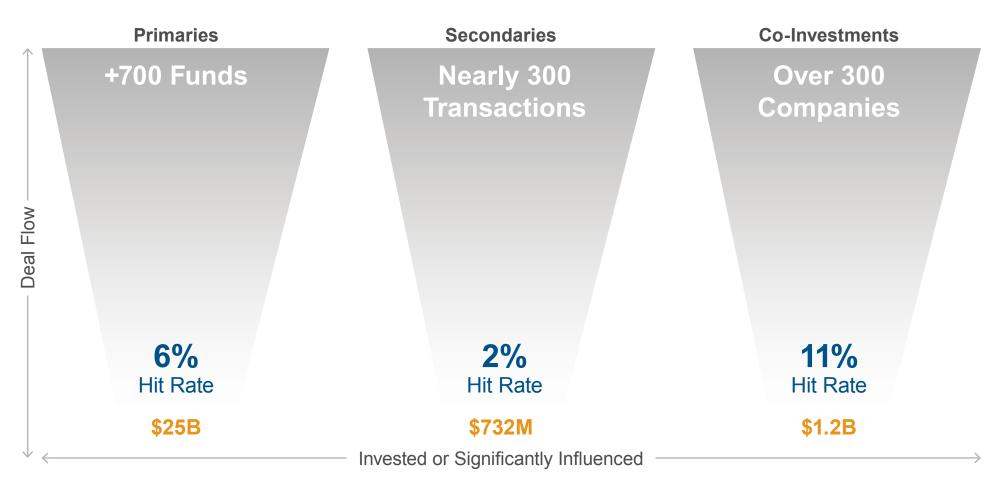
### **Total Fee-Earning Assets Under Management (\$B)**<sup>1</sup>



<sup>1</sup> Data as of fiscal year end 3/31

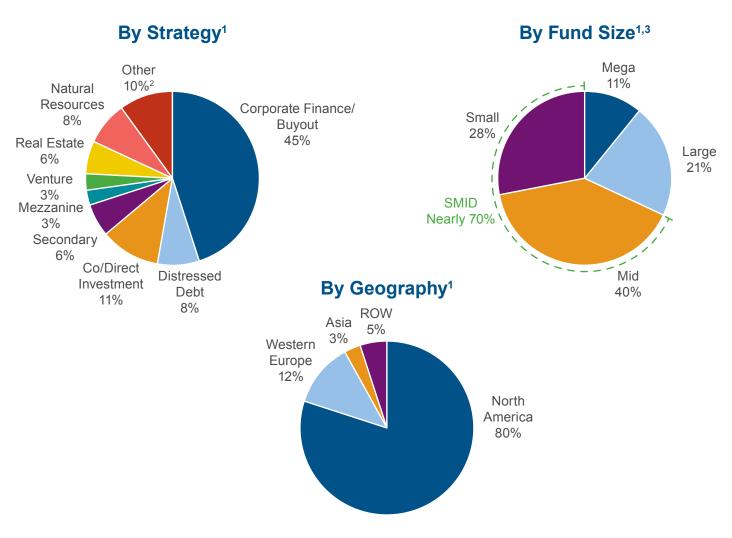
...and fee rates are stable

# We are one of the largest investors in the private markets globally



...but we are highly selective

# The private markets present a multitude of investment opportunities across varying strategies and geographies



<sup>&</sup>lt;sup>1</sup> Based on discretionary commitments of active investments as of 3/31/17

<sup>&</sup>lt;sup>2</sup> Other consists of special situations, infrastructure and growth equity

<sup>&</sup>lt;sup>3</sup> Small = less than \$1B; mid = \$1-3B; Large = \$3-7B; mega = greater than \$7B

# **Hamilton Lane Proprietary**

40 Vintage Years

~\$3T **Total Fund Commitments** 

> 3,300+ **Funds**

~50,000 Portfolio Companies Aggregation of Industry & **Fund-Level Data Creates Our Wealth of Proprietary** Information

**Hamilton Lane Analytical & Research Capabilities** 

## **Advantages for Our Clients**

**Benchmarks** 

Market Intelligence

Manager Selection

**Industry Insights** 

**Asset Level Insights** 

**Attribution Analysis** 

### Partnerships with leading-edge technology providers



Data collection and reporting



Investment workflow management



Allocation software



Benchmarking and analytics

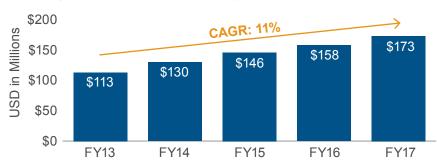


Financial Highlights



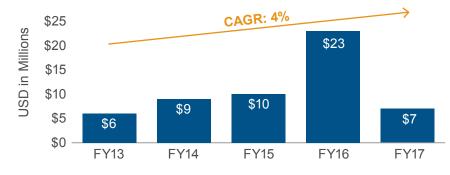
# Revenues continue to be driven primarily by management and advisory fees

### **Management and Advisory Fees**



- Represented an average of 93% of total revenues over the past five fiscal years
- Y-o-Y growth of 10%; Q-o-Q growth of 18%
- Growth across specialized funds, separate accounts and advisory and reporting
- 20% Y-o-Y growth in specialized funds driven by \$1.4B raised in Secondary Fund IV through 3/31/17

### **Incentive Fees**



- Incentive fees derived from a highly diversified pool of assets and funds
- Uptick in FY16 driven by general partner catch-up from Secondary Fund II
- Off balance sheet allocated carried interest of \$234M as of 3/31/17 diversified across +3,000 assets and ~40 funds

### **Total Revenues**



 Total revenues declined by 1% (\$1M), due primarily to lower incentive fees offset by 10% growth in core offering



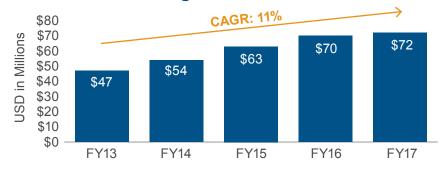
# **Profitability stable and growing**

### Adjusted EBITDA<sup>1</sup>



- Y-o-Y growth of 22%
- FY16 Adjusted EBITDA includes \$20M of compensation expenses related to incentive fees that were not recognized from a U.S. GAAP perspective in FY16

### Fee Related Earnings<sup>1</sup>



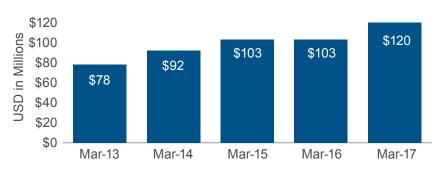
- Y-o-Y growth of 3%
- FY17 growth rate impacted by incremental expenses in connection with our IPO

<sup>1</sup> Adjusted EBITDA and Fee Related Earnings are non-GAAP financial measures. For a reconciliation from GAAP financial measures to non-GAAP financial measures, see page 25 in Appendix



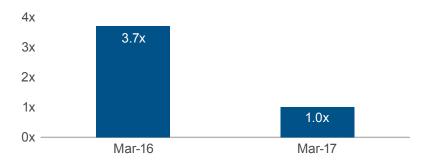
# Strong balance sheet with investments in our own products and a modest amount of leverage...

### **Investments**



Vast majority of our investments are those made alongside our clients

### **Gross Leverage Profile<sup>1</sup>**



Senior secured term loan payable of \$86M as of 3/31/17

<sup>&</sup>lt;sup>1</sup> Ratio of senior secured term loan payable to fiscal year Adjusted EBITDA. See page 26 for additional detail on calculation of gross leverage ratio.



### **New Board Members**



#### Leslie F. Varon

- · Previously served as Chief Financial Officer of Xerox Corporation
- Throughout her 37-year career at Xerox, Ms. Varon held other roles including serving as Vice President of Investor Relations and Vice President of Finance & Corporate Controller
- Ms. Varon will serve as Chair of the Audit Committee



### **David Berkman**

- Managing Partner of Associated Partners, LP, a private equity firm primarily engaged in telecommunications infrastructure investments
- Mr. Berkman serves on the boards (or equivalent bodies) of Entercom Communications Corp. (NYSE: ETM), Actua Corporation (NASDAQ: ACTA) and Franklin Square Holdings, LP and previously served on the board of Diamond Resorts International, Inc. until the sale of that company to a private investor in September 2016



# **Executed Strategic Initiative**

 Announced the creation of Private Markets Connect (PMC) - partnership between Hamilton Lane and Ipreo focused on better data collection and processing





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# **Appendix**



# Non-GAAP Reconciliation

	Three Months E	nded March 31,		Year I	Ended March	31,	
(Dollars in thousands except share and per share amounts)	2016	2017	2013	2014	2015	2016	2017
Net income attributable to Hamilton Lane Incorporated	\$-	\$612	\$-	\$-	\$-	\$-	\$612
Income (loss) attributable to non-controlling interests in general partnerships	(403)	168	3,157	4,565	2,242	(1,255)	1,192
Income attributable to non-controlling interests in Hamilton Lane Advisors, L.L.C.	16,073	15,846	48,680	62,462	69,260	57,107	72,634
Incentive fees	(2,016)	(278)	(6,179)	(9,309)	(9,509)	(23,167)	(7,146)
Incentive fee related compensation <sup>1</sup>	989	(88)	2,854	4,511	4,542	31,714	3,283
Interest income	(115)	(161)	(296)	(142)	(87)	(194)	(320)
Interest expense	2,938	5,785	11,136	8,503	5,883	12,641	14,565
Income tax expense (benefit)	656	580	(827)	(128)	483	869	316
Equity in income of investees	(353)	(3,919)	(12,149)	(16,905)	(10,474)	(1,518)	(12,801)
Other non-operating (income) loss	50	149	461	699	1,056	(5,816)	(83)
Fee Related Earnings	\$17,819	\$18,694	\$46,837	\$54,256	\$63,396	\$70,381	\$72,252
Depreciation and amortization	501	475	2,074	1,853	1,867	2,027	1,915
Equity-based compensation	911	1,175	2,803	3,070	3,390	3,730	4,681
Incentive fees	2,016	278	6,179	9,309	9,509	23,167	7,146
Incentive fee related compensation <sup>1</sup>	(989)	88	(2,854)	(4,511)	(4,542)	(31,714)	(3,283)
Interest income	115	161	296	142	87	194	320
Adjusted EBITDA	\$20,373	\$20,871	\$55,335	\$64,119	\$73,707	\$67,785	\$83,031
Non-GAAP earnings per share							
Net income attributable to Hamilton Lane Incorporated		\$612					\$612
Income attributable to non-controlling interests in general partnerships		168					1,192
Income attributable to non-controlling interests in Hamilton Lane Advisors, L.L.C.		15,846					72,634
Income tax expense		580					316
IPO related expenses <sup>2</sup>		1,935					1,935
Write-off of deferred financing costs <sup>3</sup>		3,359					3,359
Adjusted pre-tax net income		22,500				_	80,048
Adjusted income taxes <sup>4</sup>		(9,054)					(32,211)
Adjusted net income		\$13,446					\$47,837
Weighted-average shares of Class A common stock outstanding		18,341,079					18,341,079
Exchange of Class B and Class C units in HLA <sup>5</sup>		34,438,669					34,438,669
Adjusted shares	•	52,779,748					52,779,748
Non-GAAP earnings per share		\$0.25					\$0.91

<sup>&</sup>lt;sup>1</sup> Incentive fee related compensation includes incentive fee compensation expense and bonus and other revenue sharing allocated to carried interest classified as base compensation.

<sup>&</sup>lt;sup>2</sup> Represents accrual of one-time payments to induce members of HLA to exchange their HLA units for HLI Class A common stock in the reorganization in connection with the IPO.

<sup>&</sup>lt;sup>3</sup> Represents write-down of unamortized discount and debt issuance costs due to the \$160 million paydown of outstanding indebtedness under the Term Loan with proceeds from the IPO.

<sup>&</sup>lt;sup>4</sup> Represents corporate income taxes at assumed effective tax rate of 40.24% applied to adjusted pre-tax net income. The 40.24% is based on a federal tax statutory rate of 35.00% and a combined state income tax rate net of federal benefits of 5.24%.

<sup>&</sup>lt;sup>5</sup> Assumes the full exchange of Class B and Class C units in HLA for HLI Class A common stock.



# **Gross Leverage Ratio**

	Ye	Year Ended March 31,		
(Dollars in thousands)	2016	2017		
Senior secured term loan payable - principal amount	\$248,700	\$86,100		
Adjusted EBITDA	67,785	83,031		
Gross leverage ratio	3.7x	1.0x		





Some of the statements in this presentation may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. Words such as "will," "expects," "believes" and similar expressions are used to identify these forward-looking statements. Forward-looking statements discuss management's current expectations and projections relating to our financial position, results of operations, plans, objectives, future performance and business. All forward-looking statements are subject to known and unknown risks, uncertainties and other important factors that may cause actual results to be materially different, including risks relating to our ability to manage growth, fund performance, risk, changes in our regulatory environment and tax status; market conditions generally; our ability to access suitable investment opportunities for our clients; our ability to maintain our fee structure; our ability to attract and retain key employees; our ability to manage our obligations under our debt agreements; defaults by clients and third-party investors on their obligations to us; our ability to comply with investment guidelines set by our clients; the time, expense and effort associated with being a newly public company; and our ability to receive distributions from Hamilton Lane Advisors, L.L.C. to fund our payment of dividends, taxes and other expenses.

The foregoing list of factors is not exhaustive. For more information regarding these risks and uncertainties as well as additional risks that we face, you should refer to the "Risk Factors" section of our Registration Statement on Form S-1, as amended, and in our subsequent reports filed from time to time with the Securities and Exchange Commission. The forward-looking statements included in this presentation are made only as of the date presented. We undertake no obligation to update or revise any forward-looking statement as a result of new information or future events, except as otherwise required by law.