

# Fiscal Year 2021 Second Quarter Results

Earnings Presentation - November 4, 2020

# Today's Speakers



## **Period Highlights**

#### **Business Performance**

- Assets under management and fee-earning assets under management were approximately \$73 billion and \$39 billion, respectively, as of September 30, 2020, increases of 11% and 9%, respectively, compared to September 30, 2019
- Management and advisory fees increased 12% compared to the six months ended September 30, 2019

#### **Financial Results**

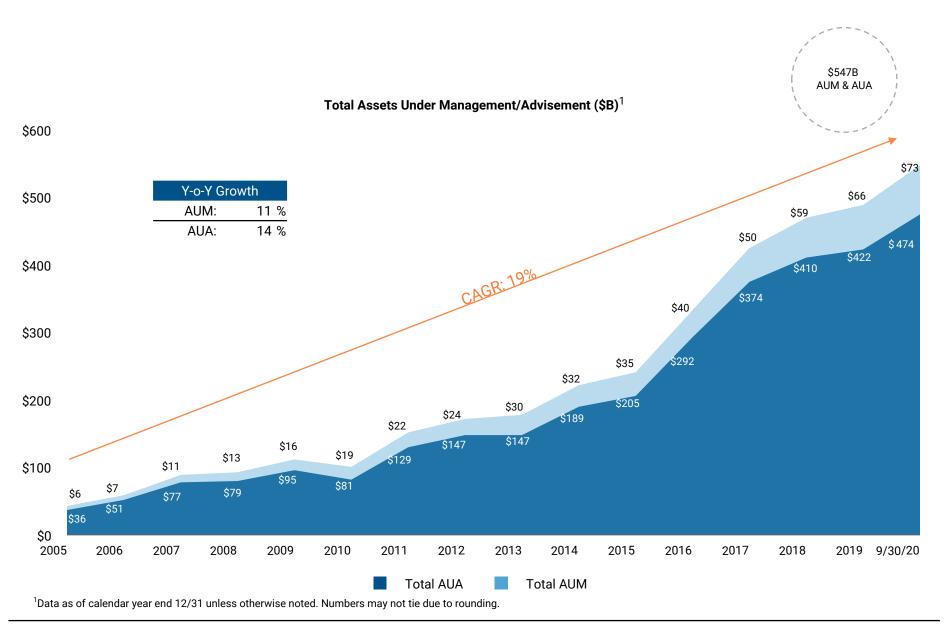
| USD in millions except per share amounts | Q2 FY21 QTD | Q2 FY21 YTD | vs. Q2 FY20 YTD |
|--|-------------|-------------|-----------------|
| Management and advisory fees             | \$60        | 5.4 \$133.6 | 12 %            |
| GAAP net income                          | \$2         | 1.8 \$25.1  | (6)%            |
| GAAP EPS                                 | \$0.        | 66 \$0.79   | (19)%           |
| Non-GAAP EPS <sup>1</sup>                | \$0.        | 78 \$0.91   | (3)%            |
| Fee Related Earnings <sup>1</sup>        | \$28        | 3.5 \$56.0  | 14 %            |
| Adjusted EBITDA <sup>1</sup>             | \$40        | ).5 \$72.1  | 22 %            |

#### Dividend

 Declared a quarterly dividend of \$0.3125 per share of Class A common stock to record holders at the close of business on December 15, 2020

<sup>&</sup>lt;sup>1</sup>Non-GAAP earnings per share, Fee Related Earnings and Adjusted EBITDA are non-GAAP financial measures. For the reconciliations of our non-GAAP financial measures to the most directly comparable GAAP financial measures and for the reasons we believe the non-GAAP measures provide useful information, see pages 21 and 22 of this presentation.

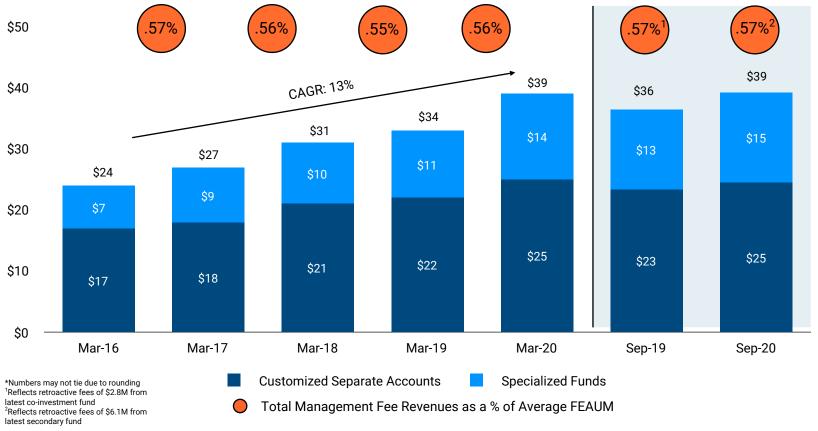
## **Growing Asset Footprint & Influence**



## Fee-Earning AUM Driving Revenues

### Fee-Earning AUM growth continues and annual fee rates are stable





#### Y-o-Y Drivers of Growth

#### **Customized Separate Accounts:**

- New client wins
- Client re-ups

#### **Specialized Funds:**

- Closed impact fund
- Fundraising 5th secondary fund, credit-oriented (2020 series) fund and evergreen fund

**AUM** 

# Customized Separate Accounts

Diverse mix of existing and prospective clients seeking to further or establish relationships with Hamilton Lane

- \$1.7B year-over-year increase in FEAUM
- +80% of our gross
   contributions during the last
   12 months came from
   existing clients

### Specialized Funds



Select funds in market:

- Secondary fund
- Credit-oriented fund
- Evergreen fund
- · Direct equity fund
- \$1.5B year-over-year increase in FEAUM
- FEAUM closed during Q2 FY21:
  - Secondary fund: \$250M
- Closings post Q2 FY21:
  - Direct equity fund: \$318M

AUA -

### Advisory Services



Typically larger clients with wideranging mandates which include technology-driven reporting, monitoring and analytics services and consulting services; opportunity set continues to be robust

\$58B year-over-year increase in AUA





### Strong revenue growth across management and advisory fees

#### **Management and Advisory Fees**





- Recurring management and advisory fees represented an average of just under 90% of total revenues over the past five fiscal years
- Y-o-Y increase of 12%
- \$2.9M in retroactive fees from our latest secondary fund in the guarter





- Incentive fees derived from a highly diversified pool of assets and funds
- Unrealized carried interest of \$410M as of 9/30/20 diversified across 3,000+ assets and over 60 funds
- Timing of realizations unpredictable



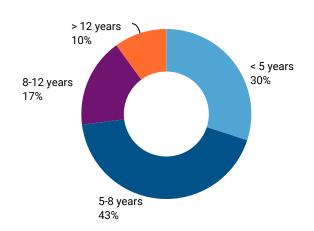


Total revenues increased by 20%, driven by recurring management and advisory fee growth across core offerings

## **Unrealized Carried Interest**

#### **Unrealized Carried Interest** 75 \$500 61 59 \$400 52 50 \$300 Din Millions \$200 s Vehicles \$410 \$382 25 \$333 \$100 \$0 0 Sep-18 Sep-19 Sep-20 Unrealized Carried Interest — Vehicles in Unrealized Carry Position

### **Unrealized Carry by Age**



## **Consolidated Earnings**

### Profitability stable and growing

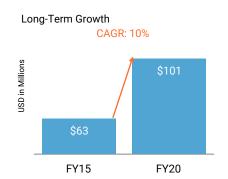
### Net Income Attributable to HLI











\$22M in net income attributable to HLI for the quarter

Y-o-Y increase of 22% driven by growth in both management and advisory fees and incentive fees

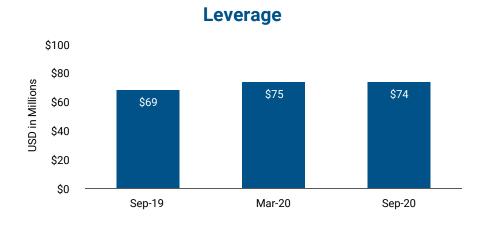
- Y-o-Y growth of 14%
- Long-term double digit growth in Fee Related Earnings

<sup>&</sup>lt;sup>1</sup>Prior to our IPO, HLI was a wholly-owned subsidiary of HLA with no operations or assets. <sup>2</sup>Adjusted EBITDA and Fee Related Earnings are non-GAAP financial measures. For the reconciliations of our non-GAAP financial measures to the most directly comparable GAAP financial measures and for the reasons we believe the non-GAAP measures provide useful information, see pages 21 and 22 of this presentation.

Strong balance sheet with investments in our own products and a modest amount of leverage...



- For 9/30/20, the total investment balance consisted of:
  - ~\$188M in equity method investments in our funds
  - ~\$36M in technology related and other investments



- Modest leverage
- \$74M of debt as of 9/30/20



# Fiscal Year 2021 Second Quarter Results

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# Condensed Consolidated Statements of Income (Unaudited)

|  | Three Mo     | nths Ended Septem | ber 30,      | Six Months Ended September 30, |              |          |  |
|--|--------------|-------------------|--------------|--------------------------------|--------------|----------|--|
| Dollars in thousands except share and per share amounts)                                 | 2019         | 2020              | % Change     | 2019                           | 2020         | % Change |  |
|  |              |                   |              |                                |              |          |  |
| Management and advisory fees   | \$59,196     | \$66,367          | 12 %         | \$119,747                      | \$133,634    | 12       |  |
| Incentive fees   | 5,096        | 18,064            | 254 %        | 9,231                          | 20,541       | 123      |  |
| Total revenues   | 64,292       | 84,431            | 31 %         | 128,978                        | 154,175      | 20       |  |
| Compensation and benefits  | 23,693       | 35,027            | 48 %         | 47,797                         | 65,378       | 37 '     |  |
| General, administrative and other  | 13,674       | 11,090            | (19)%        | 27,263                         | 21,650       | (21)     |  |
| Total expenses   | 37,367       | 46,117            | 23 %         | 75,060                         | 87,028       | 16 9     |  |
| Facility in important (Loca) of important  | 2.664        | 17.070            | 201.04       | 0.077                          | (2.224)      | (122)    |  |
| Equity in income (loss) of investees   | 3,664        | 17,979            | 391 %        | 9,877                          | (3,224)      | (133)    |  |
| Interest expense   | (745)<br>148 | (493)<br>93       | (34)%        | (1,562)<br>428                 | (980)<br>117 | (37)     |  |
| Interest income  |              |                   | (37)%        |                                |              | (73)     |  |
| Non-operating income   | 4,957        | 875               | (82)%        | 4,078                          | 600          | (85)     |  |
| Total other income (expense)   | 8,024        | 18,454            | <u>130 %</u> | 12,821                         | (3,487)      | (127)    |  |
| Income before income taxes   | 34,949       | 56,768            | 62 %         | 66,739                         | 63,660       | (5)      |  |
| Income tax expense   | 2,676        | 12,169            | 355 %        | 7,013                          | 14,093       | 101      |  |
| Net income   | 32,273       | 44,599            | 38 %         | 59,726                         | 49,567       | (17)     |  |
| Less: Income (loss) attributable to non-controlling interests in general partnerships    | 45           | 1,732             | 3,749 %      | 549                            | (278)        | (151)    |  |
| Less: Income attributable to non-controlling interests in Hamilton Lane Advisors, L.L.C. | 16,929       | 21,054            | 24 %         | 32,497                         | 24,786       | (24)     |  |
| Net income attributable to Hamilton Lane Incorporated                                    | \$15,299     | \$21,813          | 43 %         | \$26,680                       | \$25,059     | (6)      |  |
| Basic earnings per share of Class A common stock   | \$0.56       | \$0.66            | 18 %         | \$0.99                         | \$0.79       | (20)     |  |
| Diluted earnings per share of Class A Common stock                                       | \$0.56       | \$0.66            | 18 %         | \$0.98                         | \$0.79       | (19)     |  |
|  |              |                   |              |                                |              |          |  |
| Veighted-average shares of Class A common stock outstanding - basic                      | 27,229,152   | 32,962,046        |              | 26,969,363                     | 31,607,192   |          |  |
| Weighted-average shares of Class A common stock outstanding - diluted                    | 27,632,890   | 33,204,126        |              | 27,341,594                     | 31,830,772   |          |  |

## Non-GAAP Financial Measures

|  | Three Mon  | Three Months Ended September 30, |          |            | Six Months Ended September 30, |          |  |
|--|------------|----------------------------------|----------|------------|--------------------------------|----------|--|
| (Dollars in thousands except share and per share amounts)                          | 2019       | 2020                             | % Change | 2019       | 2020                           | % Change |  |
| Adjusted EBITDA <sup>1</sup>   |            |                                  |          |            |                                |          |  |
| Management and advisory fees   | \$59,196   | \$66,367                         | 12 %     | \$119,747  | \$133,634                      | 12 %     |  |
| Total expenses   | 37,367     | 46,117                           | 23 %     | 75,060     | 87,028                         | 16 %     |  |
| Less:  |            |                                  |          |            |                                |          |  |
| Incentive fee related compensation <sup>2</sup>                                    | (2,392)    | (8,247)                          | 245 %    | (4,309)    | (9,420)                        | 119 %    |  |
| Management fee related expenses  | 34,975     | 37,870                           | 8 %      | 70,751     | 77,608                         | 10 %     |  |
| Fee Related Earnings   | \$24,221   | \$28,497                         | 18 %     | \$48,996   | \$56,026                       | 14 %     |  |
| Fee Related Earnings Margin  | 41 %       | 43 %                             |          | 41 %       | 42 %                           |          |  |
| Incentive fees   | 5,096      | 18,064                           | 254 %    | 9,231      | 20,541                         | 123 %    |  |
| Incentive fees attributable to non-controlling interests                           | (61)       | (702)                            | 1,051 %  | (160)      | (710)                          | 344 %    |  |
| Incentive fee related compensation <sup>2</sup>                                    | (2,392)    | (8,247)                          | 245 %    | (4,309)    | (9,420)                        | 119 %    |  |
| Interest income  | 148        | 93                               | (37)%    | 428        | 117                            | (73)%    |  |
| Equity-based compensation  | 1,756      | 1,803                            | 3 %      | 3,483      | 3,551                          | 2 %      |  |
| Depreciation and amortization  | 806        | 973                              | 21 %     | 1,608      | 1,977                          | 23 %     |  |
| Adjusted EBITDA  | \$29,574   | \$40,481                         | 37 %     | \$59,277   | \$72,082                       | 22 %     |  |
| Adjusted EBITDA Margin   | 46 %       | 48 %                             |          | 46 %       | 47 %                           |          |  |
| Non-GAAP earnings per share <sup>1</sup>   |            |                                  |          |            |                                |          |  |
| Net income attributable to Hamilton Lane Incorporated                              | \$15,299   | \$21,813                         | 43 %     | \$26,680   | \$25,059                       | (6)%     |  |
| Income attributable to non-controlling interests in Hamilton Lane Advisors, L.L.C. | 16,929     | 21,054                           | 24 %     | 32,497     | 24,786                         | (24)%    |  |
| Income tax expense   | 2,676      | 12,169                           | 355 %    | 7,013      | 14,093                         | 101 %    |  |
| Adjusted pre-tax net income  | 34,904     | 55,036                           | 58 %     | 66,190     | 63,938                         | (3)%     |  |
| Adjusted income taxes <sup>3</sup>   | (8,308)    | (13,043)                         | 57 %     | (15,753)   | (15,153)                       | (4)%     |  |
| Adjusted net income  | \$26,596   | \$41,993                         | 58 %     | \$50,437   | \$48,785                       | (3)%     |  |
| Adjusted shares outstanding <sup>4</sup>   | 53,547,201 | 53,622,798                       |          | 53,507,680 | 53,599,400                     |          |  |
| Non-GAAP earnings per share  | \$0.50     | \$0.78                           | 56 %     | \$0.94     | \$0.91                         | (3)%     |  |

Adjusted EBITDA and Non-GAAP earnings per share are non-GAAP financial measures. For the reconciliations of our non-GAAP financial measures to the most directly comparable GAAP financial measures, see page 21.

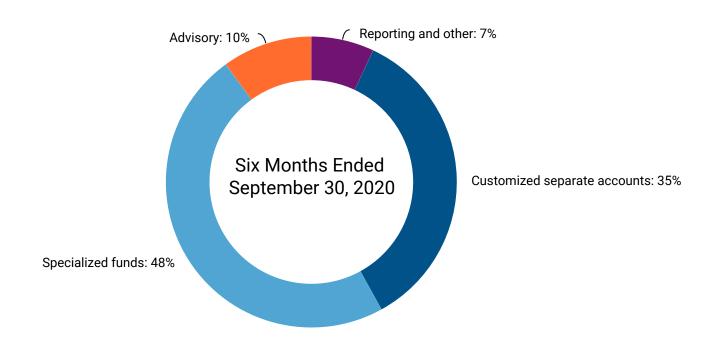
<sup>&</sup>lt;sup>2</sup>Incentive fee related compensation includes incentive fee compensation expense and bonus related to carried interest that is classified as base compensation.

<sup>&</sup>lt;sup>3</sup> Represents corporate income taxes at our estimated statutory tax rate of 23.7% and 23.8% for the three and six month periods ended September 30, 2020 and 2019, respectively, applied to adjusted pre-tax net income. The 23.7% is based on a federal tax statutory rate of 21.0% and a combined state income tax rate net of federal benefits of 2.7%. The 23.8% is based on a federal tax statutory rate of 21.0% and a combined state income tax rate net of federal benefits of 2.8%.

<sup>&</sup>lt;sup>4</sup> Assumes the full exchange of Class B and Class C units in HLA for Class A common stock of HLI pursuant to the exchange agreement.

# Management and Advisory Fees

|                                    | Three Mon | Three Months Ended September 30, Six Months Ended September 30, |          |           | Six Months Ended September 30, |          |  |
|------------------------------------|-----------|---|----------|-----------|--------------------------------|----------|--|
| (Dollars in thousands)             | 2019      | 2020  | % Change | 2019      | 2020                           | % Change |  |
| Management and advisory fees       |           |   |          |           |                                |          |  |
| Specialized funds                  | \$26,985  | \$31,717  | 18 %     | \$53,944  | \$63,948                       | 19 %     |  |
| Customized separate accounts       | 22,466    | 23,800  | 6 %      | 44,429    | 47,315                         | 6 %      |  |
| Advisory                           | 5,961     | 6,545   | 10 %     | 12,213    | 13,310                         | 9 %      |  |
| Reporting and other                | 2,092     | 2,584   | 24 %     | 4,255     | 5,420                          | 27 %     |  |
| Distribution management            | 702       | 737   | 5 %      | 2,061     | 2,464                          | 20 %     |  |
| Fund reimbursement revenue         | 990       | 984   | (1)%     | 2,845     | 1,177                          | (59)%    |  |
| Total management and advisory fees | \$59,196  | \$66,367  | 12 %     | \$119,747 | \$133,634                      | 12 %     |  |



## **Incentive Fees**

|                              | Three Months Ended September 30, |          |          | Six Mo  | nths Ended Septem | ber 30,  |
|------------------------------|----------------------------------|----------|----------|---------|-------------------|----------|
| (Dollars in thousands)       | 2019                             | 2020     | % Change | 2019    | 2020              | % Change |
| Incentive fees               |                                  |          |          |         |                   |          |
| Secondary Fund II            | \$387                            | \$122    | (68)%    | \$553   | \$281             | (49)%    |
| Co-investment Fund II        | 1,429                            | 16,476   | 1,053 %  | 3,753   | 16,709            | 345 %    |
| Other specialized funds      | 3,164                            | 1,122    | (65)%    | 3,313   | 2,948             | (11)%    |
| Customized separate accounts | 116                              | 344      | 197 %    | 1,612   | 603               | (63)%    |
| Incentive fees               | \$5,096                          | \$18,064 | 254 %    | \$9,231 | \$20,541          | 123 %    |

|                                  |                    | As of         |                    |              |              |
|----------------------------------|--------------------|---------------|--------------------|--------------|--------------|
|                                  | September 30, 2019 | June 30, 2020 | September 30, 2020 | YoY Change % | QoQ Change % |
| Allocated carried interest       |                    |               |                    |              |              |
| Secondary Fund II                | \$4,318            | \$2,832       | \$2,742            | (36)%        | (3)%         |
| Secondary Fund III               | 35,950             | 27,468        | 28,035             | (22)%        | 2 %          |
| Secondary Fund IV                | 38,316             | 40,304        | 55,739             | 45 %         | 38 %         |
| Secondary Fund V                 | _                  | _             | 2,866              | N/A          | N/A          |
| Co-investment Fund II            | 56,327             | 27,338        | 22,526             | (60)%        | (18)%        |
| Co-investment Fund III           | 49,570             | 37,806        | 58,869             | 19 %         | 56 %         |
| Co-investment Fund IV            | 4,064              | -             | 14,425             | 255 %        | N/A          |
| Other specialized funds          | 56,668             | 60,236        | 85,347             | 51 %         | 42 %         |
| Customized separate accounts     | 136,803            | 114,931       | 139,133            | 2 %          | 21 %         |
| Total allocated carried interest | \$382,016          | \$310,915     | \$409,682          | 7 %          | 32 %         |

# **Assets Under Management**

| (Dollars in millions)                     | September 30, 2019 | June 30, 2020 | September 30, 2020 | YoY Change % | QoQ Change % |
|---|--------------------|---------------|--------------------|--------------|--------------|
| Assets under management / advisement      |                    |               |                    |              |              |
| Assets under management                   | \$65,680           | \$68,269      | \$72,855           | 11 %         | 7 %          |
| Assets under advisement                   | 415,675            | 447,312       | 474,131            | 14 %         | 6 %          |
| Total assets under management /advisement | \$481,355          | \$515,581     | \$546,986          | 14 %         | 6 %          |
|   |                    |               |                    |              |              |
| Fee-earning assets under management       |                    |               |                    |              |              |
| Customized separate accounts              |                    |               |                    |              |              |
| Balance, beginning of period              | \$22,511           | \$24,545      | \$24,286           | 8 %          | (1)%         |
| Contributions                             | 695                | 1,009         | 1,368              | 97 %         | 36 %         |
| Distributions                             | (343)              | (1,110)       | (1,099)            | 220 %        | (1)%         |
| Foreign exchange, market value and other  | 14                 | (158)         | 33                 | 136 %        | N/A          |
| Balance, end of period                    | \$22,877           | \$24,286      | \$24,588           | 7 %          | 1 %          |
|   |                    |               |                    |              |              |
| Specialized funds                         |                    |               |                    |              |              |
| Balance, beginning of period              | \$12,285           | \$14,118      | \$14,720           | 20 %         | 4 %          |
| Contributions                             | 1,100              | 791           | 368                | (67)%        | (53)%        |
| Distributions                             | (251)              | (195)         | (462)              | 84 %         | 137 %        |
| Foreign exchange, market value and other  | _                  | 6             | 13                 | N/A          | 117 %        |
| Balance, end of period                    | \$13,134           | \$14,720      | \$14,639           | 11 %         | (1)%         |
|   |                    |               | _                  |              |              |
| Total                                     |                    |               |                    |              |              |
| Balance, beginning of period              | \$34,796           | \$38,663      | \$39,006           | 12 %         | 1 %          |
| Contributions                             | 1,795              | 1,800         | 1,736              | (3)%         | (4)%         |
| Distributions                             | (594)              | (1,305)       | (1,561)            | 163 %        | 20 %         |
| Foreign exchange, market value and other  | 14                 | (152)         | 46                 | 229 %        | N/A          |
| Balance, end of period                    | \$36,011           | \$39,006      | \$39,227           | 9 %          | 1 %          |
|   |                    |               |                    |              |              |

# Condensed Consolidated Balance Sheets (Unaudited)

| (Dollars in thousands except share and per share amounts)  | March 31, 2020 | September 30, 2020 |
|--|----------------|--------------------|
| Assets   | Å50.40.4       | 404.007            |
| Cash and cash equivalents  | \$50,124       | \$81,987           |
| Restricted cash  | 3,086          | 3,042              |
| Fees receivable  | 30,384         | 33,072             |
| Prepaid expenses   | 6,988          | 5,656              |
| Due from related parties   | 2,605          | 3,514              |
| Furniture, fixtures and equipment, net   | 7,402          | 8,223              |
| Lease right-of-use assets, net   | 9,577          | 9,997              |
| Investments  | 207,747        | 224,032            |
| Deferred income taxes  | 137,941        | 220,815            |
| Other assets   | 17,675         | 17,751             |
| Total assets =   | \$473,529      | \$608,089          |
| Liabilities and Equity   |                |                    |
| Accounts payable   | \$1,968        | \$2,303            |
| Accrued compensation and benefits  | 10,804         | 36,503             |
| Deferred incentive fee revenue   | 3,704          | 3,704              |
| Debt   | 74,524         | 74,084             |
| Accrued members' distributions   | 5,829          | 4,897              |
| Payable to related parties pursuant to tax receivable agreement  | 98,956         | 176,046            |
| Dividends payable  | 8,027          | 10,772             |
| Lease liabilities  | 10,184         | 10,592             |
| Other liabilities (includes \$13,394 and \$17,703 at fair value)   | 22,132         | 25,993             |
| Total liabilities  | 236,128        | 344,894            |
| Class A common stock, \$0.001 par value, 300,000,000 authorized; 29,842,784 and 34,910,642 issued and outstanding as of March  |                |                    |
| 31, 2020 and September 30, 2020 respectively   | 30             | 35                 |
| Class B common stock, \$0.001 par value, 50,000,000 authorized; 22,049,727 and 17,841,211 issued and outstanding as of March 31, 2020 and September 30, 2020, respectively | 22             | 18                 |
| Additional paid-in-capital   | 107,727        | 141,010            |
| Accumulated other comprehensive loss   | (78)           | _                  |
| Retained earnings  | 47,090         | 51,275             |
| Total Hamilton Lane Incorporated stockholders' equity  | 154,791        | 192,338            |
| Non-controlling interests in general partnerships  | 4,853          | 3,506              |
| Non-controlling interests in Hamilton Lane Advisors, L.L.C.  | 77,757         | 67,351             |
| Total equity   | 237,401        | 263,195            |
| Total liabilities and equity   | \$473,529      | \$608,089          |

# Condensed Consolidated Statements of Cash Flows (Unaudited)

|   | Six Mont           | ths Ended          |
|---|--------------------|--------------------|
| (Dollars in thousands)  | September 30, 2019 | September 30, 2020 |
| Operating activities  |                    |                    |
| Net income  | \$59,726           | \$49,567           |
| Adjustments to reconcile net income to net cash provided by operating activities: |                    |                    |
| Depreciation and amortization   | 1,608              | 1,977              |
| Change in deferred income taxes   | 4,728              | 8,706              |
| Change in payable to related parties pursuant to tax receivable agreement         | 150                | (73                |
| Equity-based compensation   | 3,483              | 3,551              |
| Equity in (income) loss of investees  | (9,877)            | 3,224              |
| Gain on sale of investments valued under the measurement alternative              | (4,973)            | -                  |
| Proceeds received from investments  | 4,178              | 23                 |
| Other   | 674                | 76                 |
| Changes in operating assets and liabilities                                       | 6,506              | 22,583             |
| Net cash provided by operating activities   | 66,203             | 89,634             |
| Investing activities  |                    |                    |
| Purchase of furniture, fixtures and equipment                                     | (1,296)            | (2,148             |
| Purchase of other investments   | (3,967)            | (500               |
| Proceeds from sales of investments valued under the measurement alternative       | 6,419              | _                  |
| Distributions received from investments   | 4,838              | 8,728              |
| Contributions to investments  | (16,774)           | (23,431            |
| Net cash used in investing activities   | (10,780)           | (17,351            |
| Financing activities  |                    |                    |
| Proceeds from offerings   | 147,122            | 354,629            |
| Purchase of membership interests  | (147,122)          | (354,629           |
| Repayments of debt  | (1,874)            | (469               |
| Draw-down on revolver   | 15,000             | <del>-</del>       |
| Repayment of revolver   | (15,000)           | <del>-</del>       |
| Secured financing   | 15,750             | <del>-</del>       |
| Contributions from non-controlling interest in general partnerships               | 29                 | 56                 |
| Distributions to non-controlling interest in general partnerships                 | (702)              | (1,125             |
| Repurchase of Class B common stock  | (2)                | (4                 |
| Repurchase of Class A shares for employee tax withholding                         | (45)               | (36                |
| Proceeds received from issuance of shares under Employee Share Purchase Plan      | 592                | 707                |
| Payments to related parties, pursuant to tax receivable agreement                 | _                  | (36                |
| Dividends paid  | (13,018)           | (18,129            |
| Members' distributions paid   | (32,675)           | (21,558            |
| Net cash used in financing activities   | (31,945)           | (40,594            |
| Effect of exchange rate changes on cash and cash equivalents                      | 15                 | 130                |
| Increase in cash, cash equivalents, and restricted cash                           | 23,493             | 31,819             |
| Cash, cash equivalents, and restricted cash at beginning of the period            | 51,590             | 53,210             |
| Cash, cash equivalents, and restricted cash at end of the period                  | \$75,083           | \$85,029           |

## Non-GAAP Reconciliation

| Reconciliation from Net Income   | Year Ended M | March 31, | Three Mont<br>Septeml |            | Six Months Ended<br>September 30, |            |
|--|--------------|-----------|-----------------------|------------|-----------------------------------|------------|
| (Dollars in thousands except share and per share amounts)                          | 2015         | 2020      | 2019                  | 2020       | 2019                              | 2020       |
| Net income attributable to Hamilton Lane Incorporated                              | \$0          | \$60,825  | \$15,299              | \$21,813   | \$26,680                          | \$25,059   |
| Income (loss) attributable to non-controlling interests in general partnerships    | 2,242        | 85        | 45                    | 1,732      | 549                               | (278)      |
| Income attributable to non-controlling interests in Hamilton Lane Advisors, L.L.C. | 69,260       | 65,866    | 16,929                | 21,054     | 32,497                            | 24,786     |
| Incentive fees   | (9,509)      | (29,128)  | (5,096)               | (18,064)   | (9,231)                           | (20,541)   |
| Incentive fee related compensation <sup>1</sup>                                    | 4,542        | 13,677    | 2,392                 | 8,247      | 4,309                             | 9,420      |
| Interest income  | (87)         | (709)     | (148)                 | (93)       | (428)                             | (117)      |
| Interest expense   | 5,883        | 2,816     | 745                   | 493        | 1,562                             | 980        |
| Income tax expense   | 483          | 13,968    | 2,676                 | 12,169     | 7,013                             | 14,093     |
| Equity in (income) loss of investees   | (10,474)     | (20,250)  | (3,664)               | (17,979)   | (9,877)                           | 3,224      |
| Non-operating loss (income)  | 1,056        | (6,172)   | (4,957)               | (875)      | (4,078)                           | (600)      |
| Fee Related Earnings   | \$63,396     | \$100,978 | \$24,221              | \$28,497   | \$48,996                          | \$56,026   |
| Depreciation and amortization  | 1,867        | 3,291     | 806                   | 973        | 1,608                             | 1,977      |
| Equity-based compensation  | 3,390        | 7,183     | 1,756                 | 1,803      | 3,483                             | 3,551      |
| Incentive fees   | 9,509        | 29,128    | 5,096                 | 18,064     | 9,231                             | 20,541     |
| Incentive fees attributable to non-controlling interests                           | _            | (320)     | (61)                  | (702)      | (160)                             | (710)      |
| Incentive fee related compensation <sup>1</sup>                                    | (4,542)      | (13,677)  | (2,392)               | (8,247)    | (4,309)                           | (9,420)    |
| Interest income  | 87           | 709       | 148                   | 93         | 428                               | 117        |
| Adjusted EBITDA  | \$73,707     | \$127,292 | \$29,574              | \$40,481   | \$59,277                          | \$72,082   |
| Non-GAAP earnings per share reconciliation   |              |           |                       |            |                                   |            |
| Net income attributable to Hamilton Lane Incorporated                              |              |           | \$15,299              | \$21,813   | \$26,680                          | \$25,059   |
| Income attributable to non-controlling interests in Hamilton Lane Advisors, L.L.C. |              |           | 16,929                | 21,054     | 32,497                            | 24,786     |
| Income tax expense   |              |           | 2,676                 | 12,169     | 7,013                             | 14,093     |
| Adjusted pre-tax net income  |              |           | 34,904                | 55,036     | 66,190                            | 63,938     |
| Adjusted income taxes <sup>2</sup>   |              |           | (8,308)               | (13,043)   | (15,753)                          | (15,153)   |
| Adjusted net income  |              |           | \$26,596              | \$41,993   | \$50,437                          | \$48,785   |
| Weighted-average shares of Class A common stock outstanding - diluted              |              |           | 27,632,890            | 33,204,126 | 27,341,594                        | 31,830,772 |
| Exchange of Class B and Class C units in HLA <sup>3</sup>                          |              |           | 25,914,311            | 20,418,672 | 26,166,086                        | 21,768,628 |
| Adjusted shares outstanding  |              |           | 53,547,201            | 53,622,798 | 53,507,680                        | 53,599,400 |
|  |              |           | ,,                    | -,,        |                                   | ,,         |
| Non-GAAP earnings per share  |              |           | \$0.50                | \$0.78     | \$0.94                            | \$0.91     |

<sup>1</sup> Incentive fee related compensation includes incentive fee compensation expense and bonus related to carried interest that is classified as base compensation.

<sup>&</sup>lt;sup>2</sup> Represents corporate income taxes at our estimated statutory tax rate of 23.7% and 23.8% for the three and six month periods ended September 30, 2020 and 2019, respectively, applied to adjusted pre-tax net income. The 23.7% is based on a federal tax statutory rate of 21.0% and a combined state income tax rate net of federal benefits of 2.8%.

<sup>3</sup> Assumes the full exchange of Class B and Class C units in HLA for Class A common stock of HLI pursuant to the exchange agreement.

Adjusted EBITDA is our primary internal measure of profitability. We believe Adjusted EBITDA is useful to investors because it enables them to better evaluate the performance of our core business across reporting periods. Adjusted EBITDA represents net income excluding (a) interest expense on our outstanding debt, (b) income tax expense, (c) depreciation and amortization expense, (d) equity-based compensation expense, (e) other non-operating income and (f) certain other significant items that we believe are not indicative of our core performance.

Fee Related Earnings ("FRE") is used to highlight earnings from recurring management fees. FRE represents net income excluding (a) incentive fees and related compensation, (b) interest income and expense, (c) income tax expense, (d) equity in income of investees, (e) other non-operating income and (f) certain other significant items that we believe are not indicative of our core performance. We believe FRE is useful to investors because it provides additional insight into the operating profitability of our business. FRE is presented before income taxes.

Non-GAAP earnings per share measures our per-share earnings excluding certain significant items that we believe are not indicative of our core performance and assuming all Class B and Class C units in HLA were exchanged for Class A common stock in HLI. Non-GAAP earnings per share is calculated as adjusted net income divided by adjusted shares outstanding. Adjusted net income is income before taxes fully taxed at our estimated statutory tax rate. We believe Non-GAAP earnings per share is useful to investors because it enables them to better evaluate per-share operating performance across reporting periods.

Our assets under management ("AUM"), as presented in these materials, comprise the assets associated with our customized separate accounts and specialized funds. AUM does not include the assets associated with our distribution management services. We classify assets as AUM if we have full discretion over the investment decisions in an account. We calculate our AUM as the sum of:

- (1) the net asset value of our clients' and funds' underlying investments;
- (2) the unfunded commitments to our clients' and funds' underlying investments, and;
- (3) the amounts authorized for us to invest on behalf of our clients and fund investors but not committed to an underlying investment.

Management fee revenue is based on a variety of factors and is not linearly correlated with AUM. However, we believe AUM is a useful metric for assessing the relative size and scope of our asset management business.

Our assets under advisement ("AUA") comprise assets from clients for which we do not have full discretion to make investments in their account. We generally earn revenue on a fixed fee basis on our AUA client accounts for services including asset allocation, strategic planning, development of investment policies and guidelines, screening and recommending investments, legal negotiations, monitoring and reporting on investments and investment manager review and due diligence. Advisory fees vary by client based on the amount of annual commitments, services provided and other factors. Since we earn annual fixed fees from the majority of our AUA clients, the growth in AUA from existing accounts does not have a material impact on our revenues. However, we view AUA growth as a meaningful benefit in terms of the amount of data we are able to collect and the degree of influence we have with fund managers.

Fee-earning assets under management (Fee-earning "AUM" or "FEAUM") is a metric we use to measure the assets from which we earn management fees. Our fee-earning AUM comprise assets in our customized separate accounts and specialized funds from which we derive management fees. We classify customized separate account revenue as management fees if the client is charged an asset-based fee, which includes the majority of our discretionary AUM accounts but also includes certain non-discretionary AUA accounts. Our fee-earning AUM is equal to the amount of capital commitments, net invested capital and net asset value of our customized separate accounts and specialized funds depending on the fee terms. Substantially all of our customized separate accounts and specialized funds earn fees based on commitments or net invested capital, which are not affected by market appreciation or depreciation. Therefore, revenues and fee-earning AUM are not significantly affected by changes in market value. Our calculations of fee-earning AUM may differ from the calculations of other asset managers, and as a result, this measure may not be comparable to similar measures presented by other asset managers. Our definition of fee-earning AUM is not based on any definition that is set forth in the agreements governing the customized separate accounts or specialized funds that we manage.

Hamilton Lane Incorporated (or "HLI"), a Delaware corporation, was formed for the purpose of completing an initial public offering ("IPO") and related transactions in order to carry on the business of Hamilton Lane Advisors, L.L.C. ("HLA") as a publicly-traded entity. As of the closing of our IPO on March 6, 2017, HLI became the sole managing member of HLA.

## **Disclosures**

Some of the statements in this presentation may constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, Section 21E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. Words such as "will", "expect", "believe", "estimate", "continue", "anticipate", "intend", "plan", and similar expressions are intended to identify these forward-looking statements. Forward-looking statements discuss management's current expectations and projections relating to our financial position, results of operations, plans, objectives, future performance and business. All forward-looking statements are subject to known and unknown risks, uncertainties and other important factors that may cause actual results to be materially different, including risks relating to: our ability to manage growth, fund performance, changes in our regulatory environment and tax status; market conditions generally; our ability to access suitable investment opportunities for our clients; our ability to maintain our fee structure; our ability to attract and retain key employees; our ability to manage our obligations under our debt agreements; defaults by clients and third-party investors on their obligations to fund commitments; our ability to comply with investment guidelines set by our clients; our ability to manage the effects of events outside of our control; and our ability to receive distributions from Hamilton Lane Advisors, L.L.C. to fund our payment of dividends, taxes and other expenses.

The foregoing list of factors is not exhaustive. For more information regarding these risks and uncertainties as well as additional risks we face, you should refer to the "Risk Factors" detailed in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended March 31, 2020, and in our subsequent reports filed from time to time with the Securities and Exchange Commission. The forward-looking statements included in this presentation are made only as of the date presented. We undertake no obligation to update or revise any forward-looking statement as a result of new information or future events, except as otherwise required by law.

Values appearing in this presentation that are whole numbers are rounded approximations.

As of November 4, 2020